



To: Health and Social Care Scrutiny Board

Date: 01 April 2026

Subject: Update on the Coventry National Neighbourhood Implementation Programme

1 Purpose of the Note

- 1.1 To provide the Health and Social Care Scrutiny Board with an update on Coventry's National Neighbourhood Implementation Programme—summarising the population health diagnostic, the neighbourhood and Integrated Neighbourhood Team (INT) design, progress to date (including Wave One delivery), and the key milestones and decisions expected through 2026–2027.

2 Recommendations

- 2.1 The Health and Social Care Scrutiny Board are recommended to:
- a) Note the content of the briefing note in Appendix 1 and presentation (Appendix 2) shared by UHCW.
 - b) Identify any further relevant recommendations for partners or relevant Cabinet Members.

3 Information/Background

- 3.1 Outline information is provided in the appended documents (Appendix 1) and the Board will receive a presentation from Officers at the meeting which will contain more detail and context on these topics.

4 Health Inequalities Impact

- 4.1 The Coventry National Neighbourhood Implementation Programme is designed to reduce health inequalities by shifting to a locality-based, proactive model of care. The Population Health Management diagnostic shows that a small percentage of our population have the most complex needs and use of services, demonstrating significant variation in need and outcomes. The neighbourhood model, Integrated Neighbourhood Teams (INTs), and the Coordination Hub aim to improve access, continuity, and coordination of care for those with the highest levels of vulnerability, multimorbidity, and unmet need.
- 4.2 Neighbourhood geographies highlight patterns of deprivation, long-term conditions, and service utilisation that vary across the city. The programme's structure—bringing together primary care, adult social care, community health, acute services, and VCSE partners—intends to address these inequalities at a hyper-local level. It will require investments in digital enablement, estate improvements, and workforce

development are essential to ensuring that all neighbourhoods can benefit from the model equally.

- 4.3 The programme also has the potential to reduce health inequalities by strengthening community engagement, improving pathways for urgent and emergency care users, and ensuring that people with the most complex needs receive coordinated, relational and place-based support.

Appendix 1: Briefing Note

Appendix 2: Presentation

Author:

Claire Quarterman,

Community Clinical Integration and Transformation Lead,

UHCW

claire.quarterman@uhcw.nhs.uk