

Briefing Note – Developing an Integrated Care 5 Year Plan for Coventry and Warwickshire

1. Background

- 1.1. Integrated Care Systems (ICSs) are partnerships of organisations that come together to plan and deliver joined up health and care services, and to improve the lives of people who live and work in their area.

Following several years of locally led development, including the merger of the three Clinical Commissioning Groups in the area, the passage of the Health and Care Act (2022) established Coventry and Warwickshire as an Integrated Care System on a statutory basis on 1 July 2022.

- 1.2. Coventry and Warwickshire Integrated Care System comprises the following elements

Integrated Care Board (ICB)

A statutory NHS organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the ICS area. The establishment of ICBs resulted in clinical commissioning groups (CCGs) being closed down.

Integrated Care Partnership (ICP)

A statutory committee jointly formed between the NHS Integrated Care Board and all upper-tier local authorities that fall within the ICS area. The ICP will bring together a broad alliance of partners concerned with improving the care, health and wellbeing of the population, with membership determined locally. The ICP is responsible for producing an integrated care strategy on how to meet the health and wellbeing needs of the population in the ICS area.

Local authorities

Local authorities in the ICS area, which are responsible for social care and public health functions as well as other vital services for local people and businesses, are a vital part of the ICS. Representatives from the upper tier local authorities sit on the Board of the ICB and are members of the ICP.

Care Collaboratives

Within our ICS, Care Collaboratives will lead the detailed design and delivery of integrated services across their localities and neighbourhoods. The partnerships will involve the NHS, local councils, community and voluntary organisations, local residents, people who use services, their carers and representatives and other community partners with a role in supporting the health and wellbeing of the population. There is one Care Collaborative developing in Warwickshire and one in Coventry. The Warwickshire Care Collaborative will be supported by the three Places already established in the area, Warwickshire North, Rugby and South Warwickshire.

Provider collaboratives

Provider collaboratives will bring providers together to achieve the benefits of working at scale across multiple places and one or more ICS areas, to improve quality, efficiency and outcomes and address unwarranted variation and inequalities in access and experience across different providers.

1.3. The purpose of the ICS is to bring partner organisations together to:

- improve outcomes in population health and healthcare
- tackle inequalities in outcomes, experience and access
- enhance productivity and value for money
- help the NHS support broader social and economic development.

1.4. In order to demonstrate how we will achieve the aims stated above, we must develop two documents

- An Integrated Care Strategy which sets the direction of the system and outlines our priorities for delivering integrated care. This will be developed by the ICP.
- An Integrated Care 5 Year Plan which responds to the Integrated Care Strategy and details how we will deliver its aims. This document will be developed and delivered through the ICB.

2. Developing an Integrated Care Strategy

2.1. The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007 and requires all ICPs to write an Integrated Care Strategy to set out how the assessed needs (from the Joint Strategic Needs Assessments already developed by local authorities) can be met.

2.2. Members received a briefing on the Integrated Care Strategy in December.

2.3. The final draft strategy includes three core priorities:

- Prioritising prevention and improving future health outcomes through tackling health inequalities
- Improving access to health and care services and increasing trust and confidence
- Tackling immediate system pressures and improving resilience.

2.2. For each of these core priorities we identify specific areas of focus and detail how we will change our ways of working over the next 5 years, and the actions we will prioritise. We have also identified a number of key enablers to delivery of our priorities, and we describe in the strategy where and how we need to integrate for each of these.

3. The Integrated Care 5 Year Plan

3.1. Before the start of each financial year, the ICB and its partner NHS Trusts and NHS foundation trusts must prepare an Integrated Care 5 Year Plan.

3.2. The Integrated Care 5 Year Plan produced by the ICB must have regard to the integrated care strategy and must set out any steps on how the ICB proposes to implement any JLHWS that relates to the ICB area. It will provide the operational detail around how the strategy's vision can and will be realised, the Integrated Care 5 Year Plan for Coventry and Warwickshire Integrated Care System should be informed by:

- Health and Wellbeing Board strategies and JSNAs
- The revised Long Term Plan from NHS England
- NHS England priorities and planning guidance
- The Coventry and Warwickshire Integrated Care System Strategy

3.3. The Health and Care 2022 act states specifically that the plan must, in particular—

- (a) describe the health services for which the integrated care board proposes to make arrangements in the exercise of its functions by virtue of this Act;
- (b) explain how the integrated care board proposes to discharge its duties under—
 - (i) sections 14Z34 to 14Z45 (general duties of integrated care boards), and
 - (ii) sections 223GB to 223N (financial duties);
- (c) set out any steps that the integrated care board proposes to take to implement any joint local health and wellbeing strategy to which it is required to have regard under section 116B(1) of the Local Government and Public Involvement in Health Act 2007
- (d) set out any steps that the integrated care board proposes to take to address the particular needs of children and young persons under the age of 25;
- (e) set out any steps that the integrated care board proposes to take to address the particular needs of victims of abuse (including domestic abuse and sexual abuse, whether of children or adults).

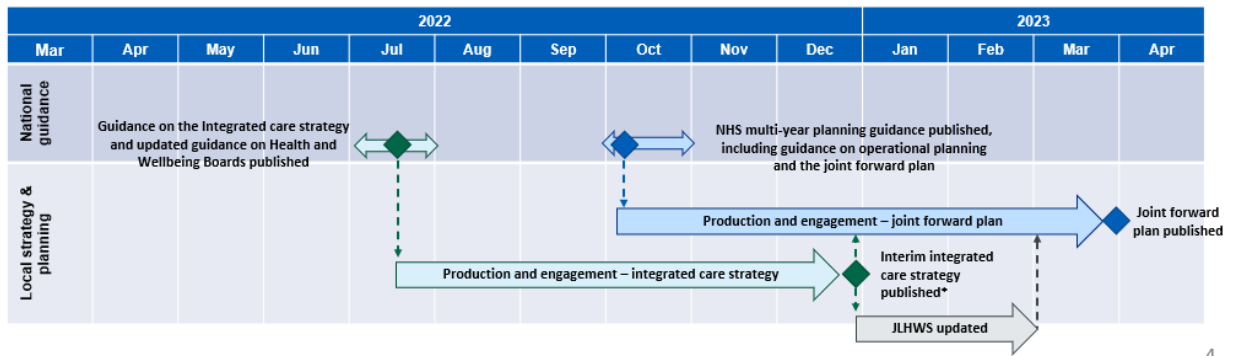
3.4. This plan, like the Integrated Care Strategy, must be refreshed each year.

3.5. Like the strategy, the Integrated Care 5 Year Plan needs to be developed with engagement and involvement with key stakeholders and the wider population. As a system we are committed to and will be directed by what we deem to be purposeful engagement and involvement.

3.6. The first draft of the Integrated Care 5 Year Plan will be developed before 31 March 2023.

4. Timeline

4.1. The timeline for both the Integrated Care Strategy and the Integrated Care 5 Year Plan is set nationally (referred to in the diagram below as the joint forward plan) and as an ICS we must respond to the deadlines.



5. Recommendations

Members are recommended to ENGAGE with the ICB on the development of the Joint Forward Plan and offer FEEDBACK on the contents of the report.

Report Author: Rose Uwins, Head of Communications and Public Affairs, Coventry and Warwickshire Integrated Care Board
rose.uwins@nhs.net

Executive Lead: Rachael Danter, Chief Transformation Officer, Coventry and Warwickshire Integrated Care Board
rachael.danter1@nhs.net