



Coventry Safeguarding Children Board [www.coventrylscb.org.uk](http://www.coventrylscb.org.uk)

# **Child Sexual Exploitation Multi Agency Strategy**

## **March 2015 – March 2017**

### **(Draft)**

	<b>Sub Objectives</b>	<b>Actions</b>	<b>Action RAG</b>	<b>Evidence</b>	<b>Outcomes</b>	<b>Accountable</b>	<b>Responsibility</b>	<b>Timescale</b>	<b>Partners Involved</b>	<b>Outcome RAG</b>
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## **Key Messages from Coventry Safeguarding Board**

We know that Child Sexual Exploitation has had devastating effects on children in our city and we know it can destroy lives. We want to ensure that we get it right in Coventry; the Coventry Safeguarding board recognises that we need to improve the way we respond to those victims brave enough to come forward and report such a crime and to protect those who are or may be at risk of sexual exploitation. We are also committed to work together to pursue the perpetrators of this kind of criminal behaviour.

An important part of our strategy is raising awareness with young people and communities to inform them about CSE and the key things to look for. We know that both girls and boys are in relationships that they themselves do not recognise as exploitation; and we want to equip them with the knowledge and confidence to come recognise this and support them when they do.

This strategy describes how all our partners in Coventry intend to address and improve the way we are tackling CSE over the next two years, this takes into account what we have learned from the large number of significant reports published on this subject over the last year. We will continue to listen and learn from victims and families who have been affected, and translate what they tell us to tackle this crime more effectively whilst ensuring that any young person or family damaged by this experience are supported and get the help they need. The purpose of the strategy is to ensure a robust, co-ordinated multi-agency response to CSE across Coventry under the three headings prevent, pursue and protect.

*“Tackling child sexual exploitation must be a shared effort. Government can lead the national response. Local authorities, police, children’s and health services have a statutory duty to work together to identify and stamp it out in their area. Communities must help to tackle the problem, rather than assume victims bring it on themselves. We must eradicate the culture of denial that allows organisations and individuals to avoid the issue, blame others, or distract themselves with endless planning rather than making sure they actually make a difference. Changing culture requires strong leadership, clear accountability, engagement with victims and staff, and unequivocal feedback on what is working well and what is not across the whole local area.”*

Tackling Child Sexual Exploitation HM Government March 2015

In line with the above guidance partners in Coventry will ensure

- Clear and transparent accountability and leadership
- Child and young people are identified and listened to and there is no culture of denial
- Joint working and information sharing and continuous testing of systems and processes
- Children and Young People are protected, and the risk of harm to the most vulnerable is minimised
- Robust management of offenders
- A range of support is available to victims and survivors

## **Definition of child sexual exploitation**

“The sexual exploitation of children and young people under 18 involves exploitative situations, contexts and relationships where young people (or a third person/s) receive something as a result of performing, or having others perform on them, sexual acts. This may include food, accommodation, drugs, alcohol, cigarettes, gifts, money or affection.

Child sexual exploitation can occur through the use of technology without the child’s immediate recognition (for example, persuasion to post sexual images on line, or on mobile phones) and with no immediate payment or gain.

In all cases, those exploiting the child or young person have power over them by virtue of their age, gender, intellect, physical strength and/or economic resources. Violence, coercion and intimidation are common, involvement in exploitative relationships being characterised in the main by the child or young person’s limited availability of choice resulting from their social/economic and/or emotional vulnerability’.

(National Working Group for Sexually Exploited Children and Young People, 2008)

## **Strategy Objective**

In Coventry we will work together across agencies to identify those vulnerable to sexual exploitation, build resilience, and prevent exploitation taking place. We are committed to making a difference for children and young people, enabling children and young people to make safe choices through a concerted campaign of awareness raising and education, providing accessible services and early support, to target vulnerable groups, build resilience and prevent exploitation occurring.

### **We will:**

Ensure there is greater consistency of support from trusted adults, drawing on innovative practice to help young people to regain control and break free from exploitation.

Proactively work to identify, disrupt and prosecute perpetrators of this crime, to reduce the duration of abuse and minimise the impact on the victim

Challenge each other and all key agencies to ensure that this very important issue is being given continual priority

1	Sub Objectives	Actions	Action RAG	Evidence	Outcomes	Accountable	Responsibility	Timescale	Partners Involved	Outcome RAG
	Collect, analysis and use data to inform and influence all services in their support of children and young people at risk of child sexual exploitation	maintain and populate problem profile  ensure the screening tool is used by all partners	Amber	Screening tools to be used by all and sent to CSE coordinator data base to accurately reflect the information collated.	Rich information about the extent of Child Sexual Exploitation in the City	Mandie Watson Debbie Carter	Rebekah Eaves Sue Whitmore	May 2015	Education Health Police Third Sector	
		Information sharing agreement to be in place to allow sharing of information	Red		All staff understand their roles and responsibilities		Jayne Hutchings	May 2015	Education Health Police Third sector	
	Ensure suitable information and resources are available to support practitioners in developing awareness and appropriate early responses	Clear policies and procedures are in place and communicated to the children's work force. Professional understand information guidance and responsibilities	Amber	Policies and procedures in place Screening tool to be rolled out to all agencies Local Toolkits for Social workers in place Briefing sessions	Up to date information informed by research and best practice is available to all staff	Debbie Carter	Sue Whitmore	April 2015	Social Workers, Children and Families First workers Health Police Education	
		All staff in social care to receive CSE service development updates	Amber	Website Newsletters	Communities, organisations, the general public are aware of pathways to report CSE Supporting victims of exploitation:	Mandie Watson	Rebekah Eaves Sue Whitmore		Community Safety Social Care	
	Ensure suitable information and resources are available to raise awareness with potential victims of CSE, and their parents/ carers/ family and communities	Make available and publicise a CSE community resource that informs and guides parents and the local community		Website Social medial Leaflets	Commissioning is responsive to the needs of children and young people. Children and young people get the support they need when they need it	Mandie Watson Darren O'Shaunassey	Rebekah Eaves			
		Develop parents / community pathway for when there are concerns around CSE demonstrating that organisations welcome concerns regarding CSE	Amber	Leaflets Website Social media						

		Contribute to training communities who can identify and respond to CSE i.e taxis hotels				Mandie Watson				
	<b>Sub Objectives</b>	<b>Actions</b>	<b>Action RAG</b>	<b>Evidence</b>	<b>Outcomes</b>	<b>Accountable</b>	<b>Responsibility</b>	<b>Timescale</b>	<b>Partners Involved</b>	<b>Outcome RAG</b>
	Develop specific initiatives for work with young men to challenge attitudes towards, and perceptions of, young women	Work in school to challenge and influence behaviour and attitudes Task and finish group to be established to review existing PSHE content and amend Work with offenders / perpetrators through mentoring and enforced action		PSHE Development of targeted programmes		Acting Director of Education Head of IYSS				
	Raise Awareness across the region and locally in Coventry about CSE to include public, private and third sector organisations	Development and delivery of an integrated communication plan Targeted work with proprietors of bed and breakfast accommodation, hotels, clubs and pubs, taxis transport providers shopping centres and food outlets	Amber	A regional communication plan Record log of whom has been trained and when Conditions built into premises licences to encourage business to consider and respond to vulnerability Training being delivered to regulatory services.		Darren O'Shaunassey Mandie Watson				
	Ensure a single referral point / hotline for member of the public to report concerns to the authority  Explore additional opportunities in the region to strengthen capacity to provide advise re a regional line	Make available to Organisations, communities and members of the public the single point of entry	Amber	Leaflets Website Social media						

	Ensure that risks are pro-actively monitored and responded to appropriately in children's residential care homes, foster placements supported accommodation	Develop procedures and best practice for providers of services across the region								
	<b>Sub Objectives</b>	<b>Actions</b>	<b>Action RAG</b>	<b>Evidence</b>	<b>Outcomes</b>	<b>Accountable</b>	<b>Responsibility</b>	<b>Timescale</b>	<b>Partners Involved</b>	<b>Outcome RAG</b>
		Review placements and contracts to with providers to ensure they include CSE and vulnerability in their service delivery and conditions Develop young person's accommodation improvement plan								
	Improve the flow and collection of information regarding the welfare and movements of young people in out of city placements.	Review information sharing procedures and process. Review CMOG's role in monitoring this Health assessments of children placed out of city to screen for CSE And to be incorporated in health plan				Information governance				
	Ensure all agencies have a workforce that is confident and equipped to recognise, report and respond to CSE	Review training Develop training to include signs of CSE and models of grooming Identify training needs Develop a schedule for awareness raising Mandatory training for staff to be determined Training of all front line staff in signs and symptoms Evaluate training impact		Evidence of training of all staff in health, education, social care and police Evidence of awareness raising training with third sector and voluntary organisations		Workforce development				

	Have a dedicated multi agency child sexual exploitation team in place that offers specialist case work interventions and supports high quality practice amongst the partnership	Use regional procedures Review the use and application of screening tool			Ensure specialist multi agency provision is in operation and able to respond to need					
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		Review the role of CSE team and relationship with MASH in assessment and response to victims			Professionals, volunteers and parents/carers understand CSE and how to respond.					
	Enable staff to identify children at risk of CSE and respond at the earliest opportunity	<p>Ensure all services working with children and young people are aware of</p> <hr/> <p>MASH and CSE team</p> <p>Ensure that all agencies internal procedures reflect assessment of cse and have clear procedures for reporting and assessing</p>			Children and young people recognise CSE and know how to stay safe and seek help					
		Adopt a whole family approach when working with families			The LSCB knows the nature and extent of CSE. Partnership approaches to tackling CSE are tailored to need					
	Throughout interventions at all levels of need develop and offer mechanisms and process that provide support to victims and their families	Ensure all agencies understand how to intervene and provide help and prevent escalation			The LSCB is effective in its co-ordination of a multi-agency response to CSE across the 7 geographical areas.					





		Develop a consistent and best practice approach to the assessment and response to every young person's individual needs and also their family member / carer who is also affected by the establishment of a CSE "HUB " for responses to those at risk / being exploited								
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		Develop clear and agreed reporting mechanisms to LSCB, PCC	Green			WMP				
	Use the LSCB quality assurance framework tools and processes	ensure that LSCB Can identify gaps in service and provision Has adequate quality assurance processes in place to review service provision to those affected by CSE Has a robust commissioning agenda for service to fill gaps as appropriate Monitors CSE in line with the regional framework guidance for LSCB		Contractual Key performance indicators for CCG commissioned services for children affected by CSE need to be strengthened as part of the commissioning cycle						
	Improve the follow of information to inform the problem profile in respect of offenders leading to the development of localised disruption and prevention plans	Agree information sharing protocols			Proactive child centred responses  Skilled and proactive workforce  Coordinated					

	<b>Sub Objectives</b>	Agree localised multi agency strategies for preventing and disrupting offenders <b>Actions</b>	<b>Action RAG</b>	<b>Evidence</b>	communications CSE remains a strategic priority <b>Outcomes</b>	<b>Accountable</b>	<b>Responsibility</b>	<b>Timescale</b>	<b>Partners Involved</b>	<b>Outcome RAG</b>
	Utilise ancillary orders to maximise investigations, manage offenders and support victim's	Abduction notices Risk of sexual harm orders Sexual offences prevention orders Restraining orders	Green	WMP tool kit in operation Utilisation of harbouring notices Sexual offences prevention orders requested Meeting with QC who led Birmingham injunction's linked to CSE	Children are protected Strategies informed by advice Facilitating policing and prosecutions: Early identification and proactive intervention of offenders.	WMP Legal Services				
	Ensure adequate support is provided to victims in relation to investigations and criminal proceedings before, during and after investigations.	Training for police and CPS to raise awareness of the importance of appropriate support in complex CSE cases Senior leadership meeting at Supt level with CPS Sgts and Inspectors training day are on-going Sentinel has specifically focused on CSE		Dip sampling of cases review if this is taking place	Diligent, expeditious investigations by appropriate trained investigators. Victim focussed investigations resulting in outcomes that meet the needs of the victim and are fair and firm with offenders.					
		Police to ensure when arrest are made there are appropriate bail restrictions Police to ensure that officers are aware of appropriate and legally compliant evidence in CSE cases CPS to ensure Crown Prosecutors are aware of appropriate and legally complaint evidence in CSE	Green Green Green							

		cases Access to specialist advocacy ( ISVA )	Amber							
	<b>Sub Objectives</b>	<b>Actions</b>	<b>Action</b>	<b>Evidence</b>	<b>Outcomes</b>	<b>Accountable</b>	<b>Responsibility</b>	<b>Timescale</b>	<b>Partners</b>	<b>Outcome</b>
	Ensure effective mechanisms in place for strategic and operational learning from cases of CSE, including cases which are not successfully prosecuted	Structured debrief on operation Encompass	Green RAG	DCI Handson has reported finding from operation Encompass to CSE steering group CSE coordinator has completed a summary of lessons learned and 4 high profile SCR and reviews		Dean Young			Involved	RAG
		Lessons learnt from national and regional SCR's to be disseminated				Rebekah Eaves				