



Year End Review 2005/06

Cabinet Member Health and Housing Strategic Plan 2005/06 – 2007/08

Performance Overview

Overall summary of performance for the portfolio:

- Good progress was made on bringing empty properties back into use throughout the year, and the target was exceeded
- 1,263 Coventry residents participated in the inaugural Half Marathon and Fun Run, with around 50% entering an organised run for the first time.
- Overall reduction against crime targets were good. The PSA 1 target with an expectation to achieve 5% reduction against BCSCCs actually achieved 4.6% so just short of the target.
- Achievement toward NTA targets was generally good.
- Health Bill passed in Parliament and smoke free workplaces currently timetabled for Autumn 2007 implementation.

Performance Highlights:

- Smooth implementation of the new powers granted in the Clean Neighbourhoods and Environment Act 2005
- Two positive external evaluations of health inequalities work within the Health Development Unit
- 280 people who live in the priority areas of the city took part in the Lady Godiva Half Marathon or Fun Run.
- TVCP has focussed activity around Alcohol related and DVA violence - additional funding has been received from GOWM to support this area of work
Technical resources have included Head-cams, digital cameras, tracker phones and alarms
The introduction of a city wide DPPO will complement and sustain efforts to reduce alcohol fuelled ASB

Performance Concerns:

- Some operational aspects of the Half Marathon did not run as smoothly as desired.
- Sustaining activities after the fall-out of TVCP and other short term funds

Options for action to improve performance:

- An evaluation of the Half Marathon event has been conducted and results used to inform operational planning for 2006.
- CDVAP have agreed to use pump-priming money to support the delivery of the LPSA DVA targets.

Other Issues to be considered when revising plan:

LPSA 2 targets agreed for "Contact " Violence and Criminal damage. Also for DVA.
For 2005-8 the ASB respect agenda will require the delivery of an IFIP intensive Family Intervention Programme, for which an application for funding and project proposal are currently being developed

Finance

Revenue Issues that have arisen during 2005/06

Funding to secure and expand the Hillfields Phoenix project.

Revenue Issues to consider when reviewing plan:

- Spending Pressures
- PPR decisions
- Efficiency savings
- Other issues

Capital Issues that have arisen during 2005/06

None

Capital Issues to consider when reviewing plan:

- Spending Pressures/slippage
- PPR decisions
- Efficiency savings
- Other issues

Note: Issues to consider in this section include how you will be managing revenue and capital issues identified. For Revenue this may also include for example funding efficiency savings or the costs involved in achieving performance improvements. For Capital this may include slippages, cost increases or reductions.

Cabinet Member (Health and Housing) Strategic Objectives					
Scorecard Theme Customers and Communities		Corporate/Management Objective To regenerate the city and ensure people have a good choice of jobs and housing			
Strategic Objective 1		Create sustainable communities through: <ul style="list-style-type: none"> • more housing • better quality housing • diverse mix housing type • diverse mix tenure. 			
Performance Summary		Affordable housing progressing well, along with our work on empty properties. The equity release scheme take up still low – further work to be undertaken.			
Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
1.1	Develop affordable housing schemes in line with "Housing Strategy into Housing reality" to ensure there is more affordable housing in the City.	Increase the supply of new affordable housing	10 Year Plan	Supplementary Planning Guidance for affordable housing has been approved by Planning Committee and is now being implemented. A Strategic Housing Regeneration Fund has been set up to increase the volume and choice of affordable housing across the city especially for the most vulnerable people. The first programme to be financed by the fund has been approved and is being actioned. The second year of the programme agreed to fund for a further 4.5 million.	Ayaz Maqsood

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
1.2	Reduce the number of vacant properties in the city	Reduce the number of empty properties in the private sector and bring 110 properties back into use per year	March 2006	Good progress has been made on empty properties, bringing a total of 112 properties back into use in 2005/6 (64 of these meet the definition for BV64).	Helen Caves/Dean Cooper
1.3	Review the Private Sector Renewal Policy to assess the take up of Equity release loans.	<p>Improve the standard of private sector housing.</p> <p>Target is 75 loans per year</p>	<p>Review by July 2005</p> <p>No. of loans by March 2006</p>	<p>The Private Sector Grants Policy has been reviewed, but this has had little impact on low uptake.</p> <p>Results of publicity with energy efficiency mail drop were disappointing.</p> <p>Major reduction in allocation for renewal this year means the provision of Home repair assistance loans has ceased, and a loan only policy will be implemented. This will be going to Cabinet shortly.</p>	Roger Waterhouse

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
1a	Increase affordable housing units	180 units	240 units	29 units	154 units	No	250 units	300 units	Quarterly/ Annual
Comment: Completed 154 units this year - a Strategic Housing Regeneration Fund has been set up to increase the volume and choice of affordable housing for the future									
1b	Monitor Housing Associations progress for meeting Decent Homes standard by 2010	55% (Feb 2004)	HA's met Decent Homes target in 2010	82% (July 2005)	82% measured annually	Yes	HA's met Decent Homes target in 2010	HA's met Decent Homes target in 2010	Annual
Comment: Our monitoring indicates that all Housing Associations will meet the Government's Decent Homes target.									
1c	The number of private sector vacant dwellings that are returned into occupation or demolished as a direct result of action by the local authority.	52	60	41	64	Yes	60	60	Quarterly
Comment: Achieved above the target set with 64 properties have been brought back into use. These meet the definition for BV64. In addition to this we have also brought a further 48 properties back into use									

The housing strategy team have established a process to collate information from Registered Social Landlords (RSL) on an annual basis on progress in implementing the Decent Home Standards towards the target date of 2010.

Cabinet Member (Health and Housing) Strategic Objectives

Scorecard Theme Customers and Communities	Corporate/Management Objective To promote health, independence and choice for all citizens
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Strategic Objective 2 Eradicate smoking in enclosed public places by working in partnership with Smoke Free Coventry

Performance Summary

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
2.1	Develop a strategy to move Coventry towards 'Smoke Free City' status	To develop the strategy and associated action plans and have them approved by all partners	April 2006	<p>Following on from the appointment of the Smoke Free Co-ordinator and part time media officer, a Smoke Free Guide was published which generated considerable media coverage and enquiries from the public and the trade.</p> <p>The Strategy has now been drafted and is awaiting approval by partner organisations.</p>	<p>Geoff Makin</p> <p>City Council theme group lead on the Health of Coventry Group:</p> <p>Smoke Free Coventry Steering Group</p>

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
2.2	To influence the development of the Government's Health Improvement and Protection Bill which seeks to implement a ban on smoking in workplaces and enclosed public places.	To take an active part in the consultation and seek the removal of exemptions for public houses which do not serve food.	April 2006	Completed	Geoff Makin City Council theme group lead on the Health of Coventry Group: Smoke Free Coventry Steering Group

Money	Improving the way we work	People
In the coming year we have NRF grant "fall-out" of £50,000 – the total funding for Smoke Free Coventry	The Environmental Health service area, within the City Services Directorate, is in the first "wave" of Coventry Direct implementation.	Public Protection, within City Services Directorate, will be seeking Investors in People accreditation.
Update: City Services have approved funding of £50,000 for three years to cover NRF grant fall out.	Update: 'As is' information provided to business analysts Beacon Council Award granted to Environmental Health during the year.	Update: IIP accreditation received.

Cabinet Member (Health and Housing) Strategic Objectives

Scorecard Theme Customers and Citizens	Corporate/Management Objective To promote health, independence and choice for all citizens
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Strategic Objective 3 Improve citizens' health focusing on choice-based health interventions that reduce health inequalities.

Performance summary Work ongoing to continue to improve energy efficiency targets and fuel poverty in the city.

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
3.1	Improve the average energy efficiency for all dwellings in Coventry through grant schemes, promotion of energy efficiency measures and partnership working.	Reduce health inequalities and deprivation throughout the city. Alleviate fuel poverty	March 2006	<p>The energy efficiency improvement is 2.86% for 2005/6.</p> <p>We have achieved a 3.8% reduction in the number of vulnerable households in fuel poverty in the city.</p> <p>A total of 3,544 properties have been provided with insulation through city council schemes.</p>	Bill Johnson

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
3.2	Implement the key points in the "Choosing Health" Act (currently a White Paper).	The redrafting of the Health Inequalities strategy, with our partners in the tPCT, to reflect the changes from the Act, Spearhead status and the Local Area Agreements.	April 2006	This is being addressed via the wider partnership and Health priority planning process currently being led by the tPCT with key stakeholders to establish priorities; especially with regard to Health inequality. Outcomes from this will inform strategic planning via the Health of Coventry group (and other forums) as well as processes for allocating funds to tackle health inequality. It is hoped that the final document will be completed by Sep 2006 and will follow the format suggested by the West Midlands Regional Director of Public Health.	City Council theme group leaders on the Health of Coventry Group are: Kevin Crawford Lisa Dodd Craig Hickin Geoff Makin Stephen Rudge

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
3.3	The Coventry Half Marathon and fun run/walk	To maximise participation in the event from those persons in disadvantaged health groups.	September 2005	<p>The inaugural Lady Godiva Half Marathon and fun runs took place on Sunday 25 September 2005 attracting almost 2500 entries. This figure is comparable to other events in the region, eg the Stratford Upon Avon event that has been going 25 years.</p> <p>Despite some 'teething' problems the event was widely hailed as a success and the majority of feedback was extremely positive.</p> <p>Coventry residents made up 54% of entrants. 23% of these were from priority areas.</p> <p>25% of entrants were from outside Coventry but within the CV postcode area. 21% were from outside the postcode area.</p> <p>The half marathon has received further funding from NRF (2206-2008) and Council and the 2nd event will take place on Sunday 22 October 2006. Selecting local charities whose work contributes to Community Plan outcomes to benefit from sponsorship money raised is further fulfilling the objectives of this event. Last year £12,000 was raised for 3 local groups to be spent on physical activity, sport or health opportunities.</p>	Lisa Dodd

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
3.4	Partnership working with the PCT to maximise health interventions and reduce duplication of activity.	The creation and implementation of a joint service plan between the City Council's Health Development Unit and the PCT's Health Promotion Service.	April 2006	A draft of the 2006/07 joint service plan has been produced. A published copy will be available in early July.	David Sugden

Money	Improving the way we work	People
In the coming year we have grant "fall-out" of £56.9 K on two separate projects. We have commissioned external evaluation to demonstrate the effectiveness of the Hillfields Health Development Officer and the Asian Female Sexual Health Project, but without continued funding these projects will be lost.	The Environmental Health service area, within the City Services Directorate, is in the first "wave" of Coventry Direct implementation.	
Update: Long term funding for the Asian Female Sexual Health Project was secured. Temporary funding for the Hillfields based Phoenix project has been found until March 2007. An externally commissioned evaluation demonstrated the effectiveness of this project. A PPR bid will be submitted in 2006 to secure and expand this project in the long term.	Update:	Update:

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
3a	The % improvement in home energy efficiency	3.52%	2.5%	2.88%	2.86%	Yes	2.5%	2.5%	Quarterly
Comment: Achieved target set.									
3b	% Reduction in no. of vulnerable households in fuel poverty in the city.	8.20%	8%	3.60%	3.8%	No	8%	8%	Quarterly
Comment: The recent large increase in fuel prices is going to put some people into fuel poverty who were not previously there, and put others back into fuel poverty who had come out of it. Clearly the impact will not be confined to Coventry and will effect the attainment of the Governments fuel poverty targets by all Authorities									

Cabinet Member (Health and Housing) Strategic Objectives

Scorecard Theme Customers and Citizens		Corporate/Management Objective To regenerate the city and ensure people have a good choice of jobs and housing			
Strategic Objective 4		Reduce homelessness, improve housing services to vulnerable people requiring care and support, and modernise housing information, advice, and guidance and allocation services.			
Performance Summary		Choice Based lettings scheme progressing well. Homelessness Strategy implementing actions contained in the strategy. Housing people into private rented is working successfully. Supporting People strategy will be implementing actions contained in the strategy in 2006/7.			
Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
4.1	Review the maintenance by the Council of the Housing Register and develop alternative proposals for implementation.	Access to services and information improved and accessible for all customers and citizens through partnership based housing service	Detailed plans in place September 2005 Implementation March 2006	Agreement reached with Housing Associations in March 2006 on details of a Choice Based Lettings Scheme. The development of a scheme was approved by Cabinet in April 2006. Funding is in place to meet the capital costs of that development and work has been commissioned to select and implement a new computer system. The revised target date for implementation is 31 March 2007.	Stephen Rudge Francis Rooney

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
4.2	Produce and implement an updated Homelessness Strategy.	Preventive measures in place to reduce homelessness	Strategy produced September 2005	<p>Homelessness Strategy produced and approved by Cabinet in September 2005, and has been action planned.</p> <p>Action Plan Delivery groups have been established and homeless prevention measures have been put in place. The Homelessness Directory has been completed and will be launched shortly.</p> <p>The Homelessness Strategy Implementation Group continues to meet to oversee process.</p>	Lyn Fowler Sharon Wheeler
4.3	Review the scheme to use private sector rented accommodation for homeless families.	Increase number of private sector units contracted to homeless families	March 2006	<p>The private rented scheme is now operational, with private landlords now coming forward in providing accommodation to homelessness families</p> <p>The scheme is working successfully and achieved 5 lettings by March 2006. This is continuing to increase.</p>	Lyn Fowler
4.4	<p>Deliver Supporting People Strategy</p> <p>Transform services to have more "floating support"</p>	<p>Implement actions contained in the strategy</p> <p>Additional support provided to allow more vulnerable people to remain in their homes</p>	Deliver from April 2005	Supporting People 5 year strategy approved Delivering actions contained in the strategy has been slow due to staff vacancies. Recruitment process in hand to recruit further posts to implement actions in the strategy.	Jenny Hughes

Money	Improving the way we work	People
Deliver ODPM (Office of the Deputy Prime Minister) savings	Choice based lettings scheme will improve the way people access housing services	Additional resources identified to implement work programmes/strategies
Update: Emergency accommodation costs recovered through housing benefits	Update: Scheme approved, development work being implemented, commissioning new computer system	Update: Recruitment in hand to fill vacancies

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
4a	Meet the Decent homes standard for vulnerable households in non decent homes in the private sector by 2020	9,759 households	Survey to be conducted in 2005/6 targets to set in 2006/7	See comments	N/A	N/A	To be confirmed	To be confirmed	Annual
<p>Comment: The base line figure is derived from a formula and is not robust. A stock condition survey has been completed. The results from the finding will determine the targets to be set for 2006/7. There will then be a sample survey each year to update the figure.</p>									
4b	The average length of stay in bed and breakfast	3 weeks	2 weeks	3 weeks	3 weeks	No	3 weeks	3 weeks	Quarterly
<p>Comment: The number of stays in temporary accommodation has been further reduced. This leaves only the most serious cases which lead to an increase in the average length of stay. The targets reflect future demolition programmes, which will affect the properties available, which means the average length of stay is likely to remain at 3 weeks. We will continue to use other ways to achieve lettings with the scheme to use private rented property.</p>									

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
4c	The average length of stay in hostel accommodation	2 weeks	1week	3 weeks	3 weeks	No	3 weeks	3 weeks	Quarterly
<p>Comment: The number of stays in temporary accommodation has been further reduced. This leaves only the most serious cases which lead to an increase in the average length of stay. The targets reflect future demolition programmes, which will affect the properties available, which means the average length of stay is likely to remain at 3 weeks. We will continue to use other ways to achieve lettings with the scheme to use private rented property.</p>									

Cabinet Member (Health and Housing) Strategic Objectives

Scorecard Theme Customers and Communities	Corporate/Management Objective To create a city where people feel safe and confident and no-one is disadvantaged by the neighbourhood they live in
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Strategic Objective 5	To challenge and reduce anti-social behaviour and yobbish behaviour using a proactive and multi-agency approach
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Performance Summary	A Working Group is now meeting regularly to progress the requirements of the Respect Action Plan. Additionally a review is being undertaken of the processes by which community members, including young people, can report ASB and play an active role in developing solutions.
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Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
5.1	Improve the methods by which members of the public can report anti-social behaviour through the use of community intelligence reports and a local cost phone number.	Improved responses to anti-social behaviour issues. A better understanding of local issues and trends and for this information to form an integral part of the AIMS meeting	Community Intelligence Form to be piloted in June/July 2005 Hotline in place by July 2005	The 'It's Your Call' anti-social behaviour hotline was launched on 23 September 2005. The reporting line provides a single point of contact for Coventry's residents to report anti-social behaviour incidents occurring in their neighbourhood, and is a useful management tool for understanding local issues and trends. Information logged are integrated into AIMS and reported fortnightly. A review of the process has been undertaken and shows that between September 2005 and early May 2006 approx 650 people called the line. The CST has been contacting a sample of those people using the service to determine how it can be improved.	Stuart Hunter

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
				<p>Information from the IYC is now regularly fed into the AIMS process and has also been used in support of Dispersal Orders, gating schemes motor cycle barriers.</p> <p>Community Intelligence forms are used in identified hotspot areas and were recently used in Wyken to support the police and partners in the implementation of a Dispersal Order.</p>	

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
5.2	Work with City Services and City Development to ensure that powers available to deal with anti-social behaviour, e.g. abandoned vehicles, void properties, etc are utilised, as appropriate	<p>Improved response to anti-social behaviour</p> <p>Communities 'seeing a difference' and confidence restored in the authorities that deal with ASB (Anti Social Behaviour) issues</p>	April 2005 and ongoing	<p>There are now a range of mechanisms through which this work can be progressed, including AIMS, regular meetings with Community Safety/City Services and Neighbourhood Management and also through the CST (Community Safety Team) involvement on the Liveability Officer Groups and various sub-groups.</p> <p>A report was taken to Cabinet in November 2005 in relation to the Gating Policy, which outlined the roles and responsibilities for both the Community Safety Team and City Development. An update will be taken to cabinet in July 2006.</p> <p>Team Leaders from the Warden scheme are now trained to identify and arrange the removal of abandoned vehicles. This will speed the process and facilitate co-ordination into AIMS.</p> <p>The ASB Officer's secondment to the Home Office since earlier in the year caused some capacity issues, but has now been filled by a 12 month secondment.</p>	Stuart Hunter/Andrea Clemons

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
5.3	Make best use of the ASB Police Community Support Officers throughout the City, particularly as part of the AIMS process	<p>Reduction in anti-social behaviour</p> <p>Quarterly reports from the Police on activity will demonstrate outputs and outcomes</p>	June 2005 and ongoing	<p>The Council funded ASB Police Community Support Officers are tasked through the fortnightly AIMS meetings.</p> <p>They work very closely with neighbourhood policing teams and Neighbourhood Wardens.</p> <p>A full 12 month performance report was produced in May 2006.</p> <p>ASB PCSOs are tasked through the AIMS process and through the standard police tasking arrangements. In Coundon PCSOs were instrumental in the collation of information to achieve a "class action" for ASBOs. This is ongoing.</p> <p>PCSOs have also used "Headcams" as part of the equipment funded through the TVCP In order to reduce incidence of alcohol related crime and gather evidence of alcohol related ASB in neighbourhoods. A service level agreement has now been signed and report will be provided from the WMP on a quarterly basis. LA funded PCSOs will be complemented by an additional quota of PCSOs who will assist in the roll out of the WMP Neighbourhood Policing Programme and provide a reassuring uniformed presence.</p>	Andrea Clemons

Money	Improving the way we work	People
<p>£25,000 per annum – Anti-Social Behaviour Unit</p> <p>£100,000 gating – City Council (capital)</p> <p>£15,000 mediation services – City Council</p> <p>£17,000 Family Support - Childrens Fund</p> <p>£110,000 – Positive Activities for Young People – BCU and Building Safer Communities Funding</p>	<p>Active Intelligence Mapping System (fortnightly meetings) will actively target street based personnel at identified hotspots and co-ordinate activity to address community safety issues</p> <p>Development of Hotline for reporting Anti-social behaviour to facilitate a more effective response to these issues</p> <p>Pooling of a whole range of funds from the Home Office and other sources to effectively target positive activities for young people in identified areas, throughout school holidays</p>	<p>Hotline may generate additional casework that will require increased capacity to deal with it.</p>
<p>Update: The impact of pooling of resources through the Local Area Agreement on the work of the Community Safety Partnership remains unclear.</p> <p>Use of the Gating Budget to address issues of closure of rights of way has not yet begun. The implications of using Gating Orders will be considered at Cabinet in July 06.</p> <p>Funding is now available from the Home Office to support the development of an Intensive Family Intervention Project (IFIP) This is in the region of 100k and a bid is currently being drafted.</p> <p>Costs associated with gating for the next 12 months are difficult to estimate as the use of</p>	<p>Update: Hotline launched on 23rd September.</p> <p>6 and 12 month reviews of the AIM process were carried out and improvement plans developed.</p> <p>The effectiveness of the IYC line has been reviewed and approx 50 users of the service were spoken to to gauge satisfaction. This information will be fed into the Service Redesign Discussions and where applicable will be fed back to the Home Office to inform wider improvements. 650 people have used the service between 23/09/05 and 04/05/06. Lessons learned from the IYC line will inform the ongoing discussions in relation to introduction of a Single Non Emergency Number by 2008.</p>	<p>Update: Calls are being regularly monitored to identify any capacity issues that may occur, due to the level and nature of referrals</p> <p>Currently exploring the possibility of using some HO/ ASBU funding to provide an ASB Caseworker for homeowners and tenants of private landlords.</p>

Gating Orders, a previously untested means of gating rights of way under the CNEA will be considered.		
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Cabinet Member (Health and Housing) Strategic Objectives	
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Scorecard Theme	Corporate/Management Objective
Customers and Communities	To create a city where people feel safe and confident and no-one is disadvantaged by the neighbourhood they live in

Strategic Objective 6	To reduce crime, the causes of and the fear of crime as part of the Community Safety Partnership.
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Performance Summary	Significant reductions in reported crime have been achieved, with "total crime" being reduced by 4.6% during 2005-06. In areas where targets are not being fully met, work is taking place with partners locally and nationally to develop programmes of work to address this.
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Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
6.1	Co-ordinate and contribute directly to the delivery of the Community Safety Strategy 2005/08	Reduction in crime, particularly in burglary, vehicle crime robbery, violent crime and criminal damage. Increased numbers into drug treatment (as per National Treatment Agency Targets)	Quarterly reports to the CCSP	<p>At the Quarter 2 position it was expected that the BCS comparator crimes target would be narrowly missed. Monthly crime rates at that time suggested that the overall target would be met – 22,282 offences. Within this compound target at Quarter 2, 5 sub targets were likely to be met.</p> <p>Areas where the targets were not currently being met include criminal damage, robbery and reducing violent crime.</p> <p>The Partnership led on a range of initiatives to address these issues, in particular Coventry's involvement in</p>	Andrea Clemons

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
				<p>the Home Office Tackling Violent Crime Programme (TVCP) and implementation of the AIMS process. It was anticipated that in line with other participating TVCP areas, the less serious offences such as public order may increase slightly, but that more serious woundings would reduce due to early intervention.</p> <p>At the end of 2005-6 progress toward the PSA target was 4.6% - just short of the 5% pa required. In total there were 1078 fewer crimes.</p> <p>3.5% reduction Domestic Burglary - although short of the 5% reduction target. Another national survey carried out by Endsleigh insurance, listed Coventry as the second lowest area for domestic burglary during 2005-6, after Guildford in Surrey.</p> <p>121 more offences of robbery and 33 more incidents of theft from the person, however targeted police activity has resulted in reductions already being noted and there is joint work with GOWM to ensure that this remains on course.</p> <p>Coventry will participate in Tranche 3 of the TVCP and associated AMEC and DVEC campaigns. £40k is</p>	

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
				allocated for this year through the TVCP.	
6.2	Work with local partners and the Police Standards Unit/ Home Office to reduce alcohol related violence and domestic violence, through delivery of additional activity within the Tackling Violent Crime Programme	<p>Reduction in alcohol related violent crime. Local Public Service Agreement 2 - 7% pa reduction target (to be agreed with ODPM).</p> <p>Increase the number of DV Victims accessing services Increase the number of DV Perpetrators accessing services</p> <p>Reduction in violent crime</p>	<p>Monthly reports to CDRSPDG</p> <p>Monthly reports to CDRSPDG</p>	<p>Cabinet approved city-wide public consultation on the principle of producing a single designated public places order to cover the whole City, with a view to controlling anti-social behaviour linked to the consumption of alcohol. Consultation took place in November/December 2005.</p> <p>The DPPO process was approved in June 2006 to move to the next stage of implementation, and advertising and signage will now be considered. The CST will continue to assist with the identification of hotspot areas and will support the licensing team in implementing the order which gives discretionary powers to the police to reduce ASB associated with street drinking.</p> <p>The work within the TVCP and the AMEC impact weekends has been recognised as good practice by the PSU. While the headline figure remains fairly constant, the severity of assault recorded within the city centre is less serious. Other benefits noted initially are reductions in the number of cases reporting to the A&E dept, between 7pm and 3am and also a reduction in criminal damage in the</p>	<p>Andrea Clemons</p> <p>Pat Moore</p>

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
				<p>City Centre. AMEC 3 ran from the 21 November 2005 until after Christmas and additional funding was provided to the Police to deliver a co-ordinated approach to enforcement over the Christmas Period.</p> <p>Coventry involvement in the TVCP has provided funding to allow the voluntary Bridge perpetrators' programme to be accessible city wide.</p> <p>The IDAP mandatory programme for perpetrators of DVA run through probation began in January 2006.</p> <p>The TVCPDG continues to drive and monitor activity.</p>	
6.3	Develop an alcohol reduction strategy	Formation of the Alcohol Programme Delivery Group	<p>Strategy produced by March 2006</p> <p>Programme Delivery Group formed July 2005</p>	<p>The first meeting of the Programme Delivery Group took place in September 2005 and it was agreed, in the absence of a dedicated co-ordinator post, the group would be responsible for co-ordinating the Alcohol Harm Reduction Strategy.</p> <p>The development of the strategy was scheduled was delayed due to capacity within the CST. A redraft following further discussion is underway and will reflect 4 themes with working titles: Education and Young People, Licensing, Crime and</p>	Andrea Clemons

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
				Community Safety and Treatment. The aim is to produce a draft for consultation by September 2006	
6.4	Promote Section 17, Crime & Disorder Act 1998, across the Council and ensure that service areas are aware of their obligations regarding community safety	<p>Community safety awareness will be raised across the Council and cross-directorate work, particularly in relation to City Services will continue and develop</p> <p>Council's Comprehensive Performance Assessment (CPA) rating for the 'safer stronger communities' module of the CPA 2006</p> <p>Communities 'seeing a difference' and confidence restored in the authorities that deal with ASB issues</p>	April 2005 and ongoing	<p>There are good working relationships with City Services, particularly in relation to licensing, trading standards, enforcement, liveability, etc.</p> <p>The Community Safety Manager is involved in the development of the Children, Learning and Young People Directorate, particularly in relation to the transfer of the responsibility for young people and substance misuse.</p> <p>There is a whole range of work to be carried out across other directorates, particularly with Human Resources in maximising opportunities in relation to induction processes, Members Training Programmes, etc.</p> <p>The Communications Officer is currently developing a 'badging campaign' which will provide local communities with a greater sense of joint working and promote the role and extent of the extended policing family.</p>	Andrea Clemons
6.5	The implementation of the Clean Neighbourhood and Environment Act 2005 and its integration into the Anti-social	Co-ordinated activities between City Services, City Development and Chief Executive's Directorate.	April 2006	Implementation plan for the CNEA was approved by Cabinet. City Services are monitoring its implementation.	Lead officer: Craig Hickin

Activity Ref	Activity	Success Criteria	Timescale/ Milestones	Progress including highlights and concerns	Responsibility
	behaviour agenda.			Coventry CCSP has begun working with Encams to develop an action plan to tackle criminal damage and environmental damage. Initial meeting took place on 7 June 2006 and Encams were satisfied that extensive analysis of the problem has been undertaken and activity begun.	

Money	Improving the way we work	People
<p>£50,000 Tackling Violent Crime Programme, Home Office</p> <p>£449,110 Building Safer Communities Fund, Home Office</p> <p>£45,000 BCU Funds (strategic assessment), Home Office</p> <p>£142,000 contribution to Coventry & Warwickshire Community Safety Scheme from a number of sources, including NRF, City Council and BCU funds</p> <p>£2,286,000, Neighbourhood Wardens Service – City Council and NRF</p> <p>£28, 026 from the GOWM Directors Fund for capital spend to complement the TVCP fund</p>	<p>Active Intelligence Mapping System (fortnightly meetings) will actively target street based personnel at identified hotspots and co-ordinate activity to address community safety issues</p> <p>The Police are now inviting partner agencies to be involved in their regular tasking processes</p> <p>Development of neighbourhood management and alignment of police and local authority boundaries will enable more effective joined-up delivery into local neighbourhoods.</p> <p>New delivery framework for the implementation of the Community Safety Strategy will allow the partnership to respond to emerging priorities</p> <p>Coventry is a pilot in the 2nd tranche of the Home Office Tackling Violent Crime</p>	<p>The development of neighbourhood management and the cost pressures arising from the 2004/05 PPR process has led to the reduction of 3 Local Community Safety Officers. The role has been re-focused in order to compliment the new delivery structure and this will be regularly reviewed in terms of capacity and effectiveness</p> <p>The increase in wardens for 2005/06 will provide a service in more areas, although there needs to be recognition that this development will be gradual and involve lengthy training processes</p>

Money	Improving the way we work	People
	<p>Programme and will benefit from pump priming funding, practitioner support and identification of good practice from areas in the first tranche</p>	
<p>Update: The CWCSS is a vital resource to the City that is constantly under pressure financially and seems to survive from year to year. It is very important that all agencies understand the value of this work, with a view to committing mainstream funding in the future.</p> <p>The strategic Assessment fund is likely to have additional pressure as there is an expectation that the exercise will be carried out every 6 months. This is as a result of the findings of the Crime and Disorder Act.</p> <p>The Partnership has been successful in securing £28,026 from Government Office West Midlands Directors Fund for capital spend to complement the TVCP Fund – This will provide DV alarms and tracker phones along with evidence gathering kits for dealing with assaults and plaques marking out accredited premises under the Best Bar None Scheme.</p>	<p>Update: The Community Safety Manager worked closely with the Head of Neighbourhood Management to ensure that the new delivery structure for the Community Safety Strategy was firmly embedded in these arrangements.</p> <p>The first meeting of the Safer Stronger Area groups has taken place. It has been proposed that these groups may be appropriate to oversee and contribute to the production of a 6 monthly partnership strategic assessment.</p>	<p>Update: The 3 Community Safety Officers are established in post and are working to develop the local inter-agency delivery structures and forums.</p> <p>All additional wardens have been recruited and have been positively welcomed by local communities, particularly in the areas of the City that have not previously benefited.</p> <p>Warden Team leaders are now able to identify and order the removal of abandoned vehicles, which is reducing delays and increase public confidence in the service.</p>

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
5a	Reduce BCS Comparator Crimes by 200% between 2003/04 and 2005/08	24,464	23,129	22,282	22,419	Yes	21,885	20,728	Quarterly
	Comment:								
5b	Reduce Domestic Burglary per 1,000 households by 5% per annum	19.8 (Actual)	18.8	18.4	19.2	No	17.8	17.0	Quarterly
	Comment:								
5c	Reduce Violent Crime per 1,000 Population by 5% per annum	28.0 (Actual)	26.6	30.5	28.8	Yes	25.3	24.0	Quarterly
	Comment:								
5d	Reduce Robberies per 1,000 Population by 5% per annum	2.0 (Actual)	1.9	2.1	2.4	No	1.8	1.7	Quarterly
	Comment:								
5e	Reduce Vehicle Crime per 1,000 Population by 5% per annum	16.1 (Actual)	15.3	14.4	14.5	Yes	14.5	13.8	Quarterly
	Comment:								
5f	Reduce Criminal Damage by 7% per annum	7,191	6,687	*7,520	7,662	No	6,219	5,784	Quarterly
	Comment:								
5g	Reduce number of contact violence offences defined as S18, S20 and S47 violent crimes by 6% by 2008 using 2004/05 as a baseline	Baseline not yet available		N/A					
	Comment:								
5h	Increase the number of reported incidents of Domestic Violence by x% by 2008	Target/Baseline to be agreed		N/A					

Indicator Number	Indicator	Baseline 2004/05	Target 2005/06	Quarter 2 Position	Year end position	Has target been met?	Target 2006/07	Target 2007/08	Reporting Frequency
Comment:									
5i	Increase the number of domestic violence victims accessing services by x% by 2008	Target/ Baseline to be agreed		N/A					
Comment:									
5j	Increase the number of domestic violence perpetrators accessing service by x% by 2008	Target/ Baseline to be agreed		N/A					
Comment:									

Cabinet Member (Health and Housing) Finance

Revenue Budget	2005/06 Gross Spend £000	2005/06 Gross Income £000	2005/06 Net Spend £000	2006/07 Net Spend £000	2007/08 Net Spend £000
Housing					
Asylum Seeker and Refugees	1,929	(1,747)	182	182	182
Business Support	118	0	118	118	118
Caravan sites	7	(17)	(10)	(10)	(10)
Energy Efficiency	28	0	28	28	28
Homelessness	706	(157)	549	549	549
Housing Enforcement	583	(6)	577	577	577
Housing Grants	480	(235)	245	245	245
Housing Strategy	208	0	208	208	208
Landlord Accreditation	138	0	138	138	138
Management	179	(81)	98	98	98
Nominations and Advice	600	0	600	600	600
Supporting People	16,564	(16,178)	386	386	386
Training	30	0	30	30	30
Health Inequalities	659	0	659	659	659
Community Safety					
Community Safety	2,377	(1,274)	1,103	1,057	1,057
Corporate Wardens Scheme	2,290	(454)	1,836	2,286	2,286
Total Portfolio Revenue Budget	26,896	(20,149)	6,747	7,151	7,151

Cabinet Member (Health and Housing) Finance

Revenue Budget	2005/06 £000	2006/07 £000	2007/08 £000
Approved Future Revenue Budget Increases/(Decreases)			
Neighbourhood Wardens		450	450
Restructure Community Safety		(46)	(46)
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Capital budget	2005/06 £000	2006/07 £000	2007/08 £000
Total Approved & Provisional Capital Budget	7,076	11,596	10,649
Major Capital Projects (above £500k)			
Adaptations - Disabled facilities Grants	2,300	2,300	2,300
Right to Buy Receipts related Expenditure	2,000	5,620	4,673
Private Sector Renewal	1,270	1,270	1,270
Guild/Pridmore	500	800	800
Energy Efficiency	300		
Social Housing Grant	376	376	376
KickStart	230	230	230
New Homes for Old	0	900	900